SGN Digital Strategy Action Plan



December 2022

Our stakeholders

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Our digital commitments

Our digital and data roadmap

Our digital vision

At SGN our digital and technology goals are to ensure that our customers and our network are safer, greener and more efficient because of what we do.

We are both excited and passionate about driving the digital agenda and playing a part in tackling the climate emergency that we all face, whilst enabling operational efficiency and better customer value.

Our digital transformation framework provides the fundamental building blocks required to deliver large scale digital change as summarised to the right.







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We have a series of well-established feedback forums involving a broad cross-section of stakeholder groups which provide us with insights relating to our business plans and priorities for RIIO-GD2.







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Our stakeholders

The chart shows how we systematically map our stakeholders according to their influence and impact on our decision-making in relation to our business plan commitments.

We use our stakeholder mapping to assess the status of our engagement, to understand where we need to increase appropriate engagement and to identify and close any gaps.







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Our technology roadmap underpins our vision and strategy and includes capability development in connectivity, exploring and exploiting further industrial Internet of Things (IoT), robotics and artificial/augmented/ virtual reality.

Our innovative and collaborative projects highlight the numerous opportunities and benefits associated with digitalisation within the energy networks sector.





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Our digital commitments

As part of our digitalisation strategy, we have made seven commitments as part of our delivery path:

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We will deliver a digital strategy that provides a direct support to delivering a safe and efficient service, creating a positive impact on the society we serve and delivers a shared future. We will revisit our strategy every two years to ensure these principles are adhered to and continue to align with stakeholder priorities.

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We will continue to



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We will continue to seek and gather stakeholder feedback on digitalisation requirements and progress the development of these ideas in partnership with our industry peers.

We will continue to improve our digital culture by developing digital talent, educating and training our staff in digital skills and ways of working. We will monitor this through our digital readiness and digital skill assessments.

05

We will continuously improve We will continuously improve our cyber security capability. We will develop our digital security skills, train our people on cyber risk management and demonstrate this through compliance with our security accreditations and regular assessments.

We will continue to deliver new digital

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solutions and demonstrate active progress against Ofgem's nine principles for digitalisation.

We will develop, deliver and demonstrate digital innovation through our approved energy futures programme of work.

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Status descriptions

Pipeline

Initiative has not started and is awaiting appropriate resources and approvals to be scheduled to start.

In progress

Initiative is underway.

Delivery

Initiative has completed in line with its objectives and benefits will be enabled.



Our digital and data roadmap At a glance

A full project update can be found by clicking on each project title

	Project title	June 2022	December 2022				Project title	June 2022	Decembe 2022
$\bigcirc \bigcirc $	ADaPT	Delivery	Delivery	00			ISO270001 CNI Gas Control and Smart Metering	Delivery	Delivery
$\bigcirc \bigcirc $	Automated Utility Service Mark-out System (AUSMOS)	In progress	In progress	$\circ \circ$			Leakage Management in the Energy System Transition	-	In progress
$\bigcirc \bigcirc $	Biomethane Improved Access Rollout	-	In progress				Local authority data sharing	Delivery	Delivery
000000	Careline App	Delivery	Delivery	$\bigcirc \bigcirc$			Local authority whole systems projects	Pipeline	Pipeline
0 0 0 0 0 0 0	Centralised entry for green gas	Pipeline	Pipeline	$\bigcirc \bigcirc$			National energy system map - PoC	In progress	In progress
000000	Connections application process	Pipeline	In progress				Online planner	Pipeline	Pipeline
$\bigcirc \bigcirc $	Control systems - whole system optimisation	In progress	In progress	$\bigcirc igodot$			Open Data API	-	In progress
00000	Customer experience management (CEM) platform	Delivery	Delivery	$\bullet \bigcirc$			PayPal	Delivery	Delivery
	Cyber security programme RIIO-GD2	In progress	In progress	$\bigcirc igodot$	\bigcirc	\bigcirc	Phoenix IOT demonstrator	In progress	In progress
$\mathbf{O} \bullet \mathbf{O} \bullet \mathbf{O} \bullet \mathbf{O}$	Dark data maintenance - Stage 2	In progress	Delivery	$\bigcirc \bullet$			Real-time networks Ph2	In progress	In progress
	Data management programme	In progress	In progress	00			Remote pressure control and management	Delivery	Delivery
$\blacksquare \bigcirc \bigcirc$	DEFGRID	In progress	In progress			\bigcirc	Robotic Roadworks and Excavation System	In progress	Delivery
	Demand side management	Pipeline	Pipeline	$\bigcirc \bigcirc$		\circ	Satellite infrastructure modelling (SIM)	In progress	In progress
	Digital Twin Stakeholder Engagement Demonstration	-	In progress	$\bigcirc igodot$			SIF - Gas System of the Future Digital Twin	Pipeline	In progress
	Distribution network information modelling (DNIM)	In progress	In progress	$\bigcirc \bigcirc$			SIF - Digital Platform for Leakage Analysis	Pipeline	In progress
$\bigcirc \bigcirc \bigcirc \bigcirc \bigcirc \bigcirc \bigcirc$	FYLD	Delivery	Delivery	$\bigcirc \bigcirc$			SIF - Intelligent Gas Grid	Pipeline	In progress
$\bigcirc \bigcirc $	FYLD - Fatigue Manager	Delivery	Delivery	$\bigcirc \bigcirc$			SIF - Predictive Safety Interventions	Pipeline	In progress
	FYLD Innovation Partnership	In progress	In progress	$\bigcirc \bigcirc$			SIF - Velocity Design with Hydrogen	Pipeline	In progress
	Gas data interoperability X-GDN proposal	In progress	In progress				Track my engineer	In progress	In progress
$\bigcirc \bigcirc \bigcirc \bigcirc \bigcirc \bigcirc \bigcirc \bigcirc$	Geofield Ph2	Delivery	Delivery	$\bullet \bigcirc$			Virtual surveyor (Vyn)	In progress	In progress
$\bigcirc \bigcirc $	Gore Basin	Pipeline	Pipeline	$\bigcirc \bigcirc$		\circ	Wayleaves and easements	In progress	In progress
	H100 Fife	In progress	In progress						

Key

Customer

vulnerability

and experience

Data

digitalisation

development

capability

Environment

and net zero

Operational

efficiency

Open

data

Safety

ADaPT

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Automated Utility Service Mark-out System (AUSMOS)







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Biomethane Improved Access Rollout

Status	Project start date	Overview	Benefits	Show .
In Progress	April 2022	As part of the SGN Biomethane PCD SGN is undertaking a site-specific project to reduce the volumes of propane required to be blended with biomethane to meet Gas (Calculation of Thermal Energy) Regulations requirements for calorific value (CV). As part of this project SGN have liaised with Xoserve to develop a site-specific billing solution for three large consumers.	Once implemented, the project will provide benefits by reducing volumes of propane required to enter biomethane into SGN's network at this site location. These benefits materialise decreased fossil fuel CO2 emissions associated with the gas burnt at customer's premises. The overall societal benefit will include increased volumes of gas in the total system derived from GB gas production and lower CO2 emissions from fossil fuel gas. The project will also enhance the financial viability of biomethane production by reducing costs associated with blending propane into the biomethane produced. The billing solution developed with Xoserve may also provide a basis for other GDNs with similar biomethane sites and network configurations to utilise this innovative billing solution.	Click here to return to overview.
	Anticipated project end date			
	March 2026 Key Environment and net zero			
		December 2022 update		
		with Xoserve to develop a billing solutio discussions with the biomethane produc solution to control and manage propane	tion facility to develop the engineering management at the site. SGN have also three customers regarding the site-specific	





Careline App

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Centralised entry for green gas





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Connections application process



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Status	Project start date	Overview	Benefits	Show .
In Progress	January 2021	Taking on board feedback from our customers we are updating the online application process for Connections Customers.	We are user testing the improvements with real customers to gather meaningful feedback to improve the customer journey. Customer and stakeholder feedback has indicated this is a priority consideration.	Click here to return to overview.
	Anticipated project end date		indicated this is a priority consideration.	
	Ongoing			
	Кеу	December 2022 update		
	Customer vulnerability and experience	Since implementing online applicatio we have seen a 13% increase in the nu application 'first time', along with rec This shows that we have helped simp is what our customers ask for. We hav customers who applied using the we scores increase an average of 0.67 co feedback and improve content on our to find and understand the informatic		

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stakeholders

Control systems – whole system optimisation



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Status	Project start date	Overview	Benefits	Le la
In Progress	November 2022	This is a proposal to look at instrumentation and communications systems for whole system optimisation through real-time visibility of local system management through sharing or operational data between Gas	Optimisation of flow and system pressures and provides better off-take profile notices to the electricity system operator. Strategic data sharing between GDNs and DNOs.	Click here to return to overview.
	Anticipated project end date	Distribution Network (GDN) and Distribution Network Operator (DNO) control rooms.		
	April 2023			
	Кеу	December 2022 update		
	Environment and net zero	Completion of the first phase with an initi project was required. Strathclyde Univers a Strategic Innovation Fund (SIF) propose work carried out to date and recommend	al that aligns with and builds upon the	



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Customer experience management (CEM) platform







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Cyber security programme RIIO-GD2







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Dark data maintenance -

Stage 2





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Data management programme

Status	Project start date	Overview	Benefits	J.
In Progress	April 2022	management platform to ensure we continue to be compliant with Data Best Practice Guidelines and can also support evolving requirements for our energy data through appropriate application	With the increased requirements around energy data to enable net zero solutions and insights, it is imperative that SGN has robust data governance and management framework in place to ensure its data is utilised safely and appropriately, in appropriate state and its value understood in context of the outcomes it needs to deliver.	Click here to return to overview.
	Anticipated project end date	of data governance and management process frameworks. This programme will be ongoing throughout GD2 as we continue to		
	March 2026	mature our capabilities in this area (people, process, data & technology).		
	Кеу	December 2022 update		
	 Data digitalisation capability development Environment and net zero 	SGN technically implemented the Talend d progressing with a number of initial use-ca and management capabilities.	data platform in June 2022 and is ases to develop our data governance	

DEFGRID

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Status	Project start date	Overview	Benefits	J.
In Progress	April 2022	Industrial Internet of Things (IIoT) demonstrator in the utility industry, which sees the use of DSbD technologies to deliver ground-breaking security solutions within SGN. To address challenges from increasingly sophisticated cyber threats on distributed and connected CNI assets, this project will extend the compile target of the existing secure-by-design	at the edge. This would benefit utility customers through fewer interruptions and fewer customer minutes lost.	Click here to return to overview.
	Anticipated project end date			
	April 2025	Phoenix software platform to the DSbD solution.		
	Кеу	December 2022 update		
	Customer vulnerability and experience	Work has progressed to develop the demo CNI utility domain with one test installatio the DSbD 'capability enabled hardware' w	on followed by two field trials to showcase	
	 Data digitalisation capability development 			

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Demand side management







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Digital Twin Stakeholder Engagement Demonstration







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Distribution network information modelling (DNIM)





FYLD

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Our digital commitments	Status	Project start date	Overview	Benefits	L.
Our digital and data roadmap	Delivery	February 2022 Anticipated project end date February	FYLD is a digital platform that empowers utilities field teams and managers to make data-driven decisions in real-time. This digital and mobile platform uses speech and image recognition as well as AI and ML technologies.	This leads to enhanced safety management, productivity and quality assurance. FYLD was designed and developed by SGN in partnership with a digital venture company and is available on the open market for other customers.	Click here to return to overview.
		2025 Key Operational efficiency Safety	December 2022 update The core functionality of FYLD has been in allowing Video Risk Assessments to be co by AI technology. Further development of Innovation Partnership.	ompleted by field engineers supported	





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FYLD -Fatigue Manager

Status	Project start date	Overview	Benefits	L.
Delivery	February 2021	Fatigue Manager has been developed on our FYLD app to provide Operational Managers and colleagues with a real- time view of working hours, particularly extended working hours, to help maintain a safe working environment.	This provides an innovative digital solution to problems faced by field work colleagues and managers every day and provides easy to use solution and robust visibility of working hours to manage risk from fatigue.	Click here to return to overview.
	Anticipated project end date			
	June 2022			
	Key	December 2022 update		
	Safety	Solution fully implemented across SGN op of working hours and impact of fatigue on	erations allowing real-time management field-based employees.	





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FYLD Innovation Partnership





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Gas data interoperability X-GDN proposal





Geofield Ph2

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Gore Basin

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H100 Fife

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ISO270001 CNI Gas Control and Smart Metering



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Status	Project start date	Overview	Benefits	Show .
Delivery	January 2022	ISO270001 is the internationally recognised standard which provides a framework for information security management systems. This has been attained for our critical national infrastructure systems and processes.	The framework provides a process- based approach for continued confidentiality, integrity and availability of information as well as legal compliance.	Click here to return to overview.
	Anticipated project end date			
	November 2022			
	Кеу	December 2022 update		
	Environment and net zero	This certification has been attained.		



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Leakage Management in the Energy System Transition







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Local authority data sharing

tatus	Project start date	Overview	Benefits	L.
Delivery	Ongoing	SGN has long been sharing data on its assets, infrastructure planning and proposed works with local authority and government organisations within our operating footprint in order to support their planning processes and cross- infrastructure coordination efforts.	By sharing this information, SGN is aiding a number of areas: the improved coordination between utility companies to reduce customer impact from their work. Local authority development plans in understanding infrastructure availability and needs.	Click here to return to overview.
	Anticipated project end date		Helping to streamline the green energy planning process by engaging with local authorities and green developers, giving	
	Ongoing		them sight of the existing gas infrastructure.	
			Customer and stakeholder feedback has indicated this is a priority consideration.	
	Key	December 2022 update		
	Customer vulnerability and experience	We are continuing to share our data with L on a quarterly basis.	ocal Authorities in our footprint	
	Environment and net zero	In Scotland, this is achieved through a cen that is maintained by the Improvement Se www.improvementservice.org.uk/		
	Operational efficiency	In Southern, SGN work with our Local Autl	norities on an individual basis.	
	🛑 Open data	We have also been extending our engager	ment to other third parties to	
	Safety	assist in a variety of energy planning work		



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Local authority whole systems projects



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National energy system map – PoC





Online planner

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Open Data API

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	Status	Project start date	Overview	Benefits	Show -
	In Progress	October 2022	SGN is establishing foundational capabilities in publishing Open Data via API solution. This is the first iteration - a minimal viable proposition (MVP) and will start to develop the processes needed to technically develop the mechanisms needs to publish a data set via our website utilising API technology.	This will establish the foundational capabilities to deliver against Data Best Practice Guidelines which point towards Open Data publication as a key enable for developing Net-Zero solutions.	Click here to return to overview.
		Anticipated project end date			
		Q1 2023/24			
		Кеу	December 2022 update		
		 Data digitalisation capability development Environment and net zero 	This is a new initiative.		


PayPal

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itatus	Project start date	Overview	Benefits	J.
Delivery	July 2021	Added PayPal payment method for connections customers.	Allows customers to take advantage of PayPal feature to spread the cost of their new connection through the Payin3 payment plan.	Click here to return to overview.
	Anticipated project end date			
	January 2022			
	Кеу	December 2022 update		
	Customer vulnerability and experience	This is now an embedded business as use has been needed since implementation.	ual process and no further work	

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Phoenix IOT demonstrator







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Real-time networks Ph2



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Remote pressure control and management

Our digital commitments	Status	Project start date	Overview	Benefits	Show .
Our digital and data roadmap	Delivery	April 2023 Anticipated project end date March 2024 Key	Delivering the ability to remotely adjust gas pressures via connected pressure management devices.	Optimising gas network pressures to be as required by demand at any given time of the day and across the calendar year. Through our business plan assurance process, this project was challenged, scrutinised and ultimately approved by the Customer Engagement Group (CEG). Financial benefit to customers by reducing SGN's Shrinkage costs. Shrinkage is a pass-through cost to customers. Reducing pressures at periods of low demand will reduce overall Shrinkage. Security of Supply benefit to customers as the system reacts to periods of high demand by increasing system pressures.	Click here to return to overview.
		Environment and net zero	December 2022 update Tender for equipment provision has been equipment installation training for this inn all pressure management equipment at th	novative equipment. Planning to install	

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Robotic Roadworks and Excavation System





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Satellite infrastructure modelling (SIM)







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SIF - Gas System of the Future Digital Twin







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SIF - Digital Platform for Leakage Analysis



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SIF - Intelligent Gas Grid

Our digital commitments	Status	Project start date	Overview	Benefits	Show .
Our digital and data roadmap	In Progress	March 2022	This is a collaborative SIF project that SGN is leading on. Using Utonomy's remote control pressure system as the enabling technology, the project idea is to collect and use network data alongside external data such as weather to develop machine-learning and AI applications that optimise network pressures and provide insights on network performance. The applications developed under this project will reduce methane leakage and increase the feed- in capacity of renewable gases including biomethane and hydrogen. <u>Here</u> is a link about the Strategic Innovation Fund (SIF).	The project is aiming to use energy data and AI to reduce methane leakage and increase the feed-in capacity for renewable gases. Once developed the project will lower costs to customers, enhancing network management activities and help to decarbonise the energy supply.	Click here to return to overview.
		Anticipated project end date			
		March 2023			
		Кеу	December 2022 update		
		Environment and net zero	With the completion of the discovery stag solution for each opportunity area, the pro		
			Work has commenced to develop the AI so throughout this stage where iterative design		
			Once the proof of concept has been comp to larger-scale demonstrations during the		





SIF - Predictive Safety Interventions

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Status	Project start date	Overview	Benefits	J.
In Progress	March 2022	FYLD will build a machine-learning model to assess how effectively site controls have been deployed and determine which strategies lead to the safest outcomes. <u>Here</u> is a link about the Strategic Innovation Fund (SIF).	This model will be used to power an augmented reality proof-of-concept that will demonstrate how interventions can be made in real time - with significant benefits to workers and members of the public.	Click here to return to overview.
	Anticipated project end date			
	March 2023			
	Кеу	December 2022 update		
	Environment and net zero	The project will build a machine-learning	, the project has kicked off the alpha phase. g model to assess how effectively site	
	Safety	controls have been deployed and deterr outcomes. This model will be used to po that will demonstrate how interventions benefits to workers and members of the	ower an augmented reality proof-of-concept can be made in real time – with significant	

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SIF - Velocity Design with Hydrogen

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Status	Project start date	Overview	Benefits	In
In Progress	March 2022	This is a collaborative SIF project that SGN is leading on. The gas velocity constraint(s) for hydrogen, applied at the design stage, need to be identified. The constraint(s) determined will impact directly onto the levels of capital	To demonstrate how the current gas networks can intelligently and efficiently transition to provide low carbon heating.	Click here to return to overview.
	Anticipated project end date March 2023	investment required in the transition of the system to accommodate blended and 100% hydrogen. <u>Here</u> is a link about the Strategic Innovation Fund (SIF).		
	Кеу	December 2022 update		
	Environment and net zero	After completion of the discovery stage w concept, the alpha stage commenced. The extend the data gathering with the other r will then be made to quantify the impact of planning for the larger bench-testing under		



Track my engineer

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Status	Project start date	Overview	Benefits	L.
In Progress	April 2022	Allows customers to track the progress of an engineer visit to complete certain planned work types.	This avoids the customer having to contact SGN to gain a status update on when the engineer is likely to arrive to complete work. It is a convenient solution for customers and allows them to better plan their day around a SGN appointment.	Click here to return to overview.
	Anticipated project end date		Customer and stakeholder feedback has indicated this is a priority consideration.	
	April 2023			
	Кеу	December 2022 update		
	 Customer vulnerability and experience Data digitalisation capability development 	Through the initial trial period we have had a 60% reduction in customer enquiries for the regions involved along with increased customer satisfaction scores overall, and specifically for the communication question. We also asked customers for their feedback on the text content and they rated this on average 4.46 out of 5. Based on all this feedback we have now extended the pilot and included all regions across both networks and will measure this throughout the winter period.		



Virtual surveyor (Vyn)

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Status	Project start date	Overview	Benefits	J.
	April 2022	A pilot of a new platform to allow customer to self-survey for connections work.	Benefits include reduced timescale to provide a customer quotation and improved accuracy of quotation. Face-to-face survey will still be available as required by some customers.	Click here to return to overview.
In Progress	Anticipated project end date		Customer and stakeholder feedback has indicated this is a priority consideration.	
	April 2023			
	Кеу	December 2022 update		
	Customer vulnerability and experience	We have sent 109 survey links to custo Of the 53 returned we have been able quotes within 24hrs. We are working v customers' video capture and what we site visits and speed up the front-end	five regions involved across both networks. omers and have received 53 back (49%). to save 18 site visits, turning around customer with the surveyors on how to improve the e can obtain via a phone call to reduce further process for our customers. We continue to nce all minor issues improve, we will then ons.	





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Wayleaves and easements







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